F&L is a unique business network

to spark knowledge sharing & tackle obstacles from every possible vantage point

Welcome to F&L, where commercial senior freight logistics leaders shape their own international strategies through confidential, invitation-only roundtable peer & expert exchange, enabling them to implement a more effective response to market changes

Purpose-built for worthwhile peer exchange; an industry sounding board, in 1994
Neutral | not-for-profit | non-lobby | 20+ countries | confidential | antitrust compliant

F&L Istanbul Meeting

24-25 September 2026

The market is changing and, with it, every company's ability to attract and retain customers.

"Türkiye - Customer, Supplier, Crucial Partner in a changing global supply chain landscape"

- ❑ 24-25 Sept 2026, by invitation.
- ❑ A balanced mix of cargo owners, key players, policy, technology and other experts.
- ❑ 100 - 150 leaders from the international community (typically 20 countries) & with a focus on Türkiye.
- ❑ 24 Sept: a confidential, high-level strategic commercial dialogue across industry sectors & transport modes to benefit those who participate. Sponsored dinner 24 Sept. Industrial visits 25 Sept. Welcome dinner 23 Sept tbc.

Why attend?

For international leaders, meeting face-to-face with peers in Türkiye is an essential step to better understand Türkiye's crucial influence and support across the supply chain, to determine implications for own plans and to identify strategic opportunities.

For Türkiye-based leaders: meet peer group, outline domestic strategies, understand key priorities of international community.

All: to network, better understand areas of mutual benefit and collaboration, stronger & new commercial partnerships. *You will only be able to enter with an advance ticket*.

F&L Istanbul Meeting 24-25 September 2026

Participation tickets for all Türkiye-based leaders will be issued by F&L and our ***Partners***

June 2026

Premium Sponsors

Sponsors

Partners

Attendees

- A closed-door, high-level strategic commercial dialogue across industry sectors & transport modes to benefit those who participate.
- 100 – 150 leaders from Türkiye & rest of Europe. By invitation.
- 40% cargo owners with the balance being key players, policy, technology and experts. Participation tickets will be issued by F&L and our Partners.

Agenda

A closed-door, senior leader strategic commercial dialogue across industry sectors & transport modes
in-person | Chatham House Rule | no recording | no media | no online participation | no sales pitches from the platform

24 September 2026

hosted by Yapı ve Kredi Bankası, Levent (09:30 – 17:30)

Welcome and changing the conversation

Briefings – change in international trade flows from the crossroads of the continents

- Economics & expectations – Türkiye's central position in changing trade flows
- Energy supply
- Türkiye as a customer: a growing & strategically vital market
- Türkiye as a supplier: near sourcing, who, why & what next

Interactive discussions & workshops – easing disruptions, frictions, improving flows & strategies to improve our own value-add including – but not limited to –

- Reducing transit times & costs, capacity, congestion, uncomfortable dependencies
- Decisions & positioning in today's challenging supply chains - international alliances and E2E solutions
- Digital, tech, AI – quick fix?
- Examining today's trade-offs, blind spots, what experience tells us to change or continue as we are? How, and with whose help?

Evening networking dinner for all participants *(19:30 - late)*

25 September 2026

choice of industry visits on both the European and the Asian sides (09:00 – 15:30)

To examine innovation, advanced infrastructure, evolving practices & understanding how operations work behind the scenes

- New RAILPORT intermodal logistics solution.
- Turkish Cargo's SMARTIST *to be confirmed*.
- Understanding transit vessel traffic through the Straits of Istanbul *to be confirmed*.
- Choice of intelligent intralogistics/warehouse automation *details to be confirmed*.
- *Also to be confirmed,* high-tech smart gateway for Türkiye's Marmara corridor (end to end connections from the industrial heart to global markets), key hub operations, sophisticated last-mile delivery infrastructure and micro-fulfilment centres enabling remarkable e-commerce growth.

Representation & branding at the Meeting

Maximum: 10 companies

€3.5K

- Your logo on F&L website and a link to your site
- Roll-ups & printed materials during Meeting 24 Sept
- Info & QR code on screen during Meeting 24 Sept
- Be visible to & participate in international community: F&L membership until end 2027

€ please get in touch

- All of the above, ++++
- Full page advert in printed participation list booklet all participants will receive
- Extra tickets to attend
- Include your facilities in industry visits programme 25 September ….

Global shippers say…

“I hate missing F&L meetings; they are well structured and attract the right people”

“We make better, more informed, more robust decisions”

“these topics have maximum relevance”

“this community has never been more critical & **necessary**”

“Access to informed external views & sheer breadth which it is not possible to organise by yourself”

“Very worthwhile”

“Learn, benchmark & challenge”

“There’s so much I didn’t know”

“where else can you ask questions openly and listen to others doing the same?”

“Tech may be coming, but people still do business with people”

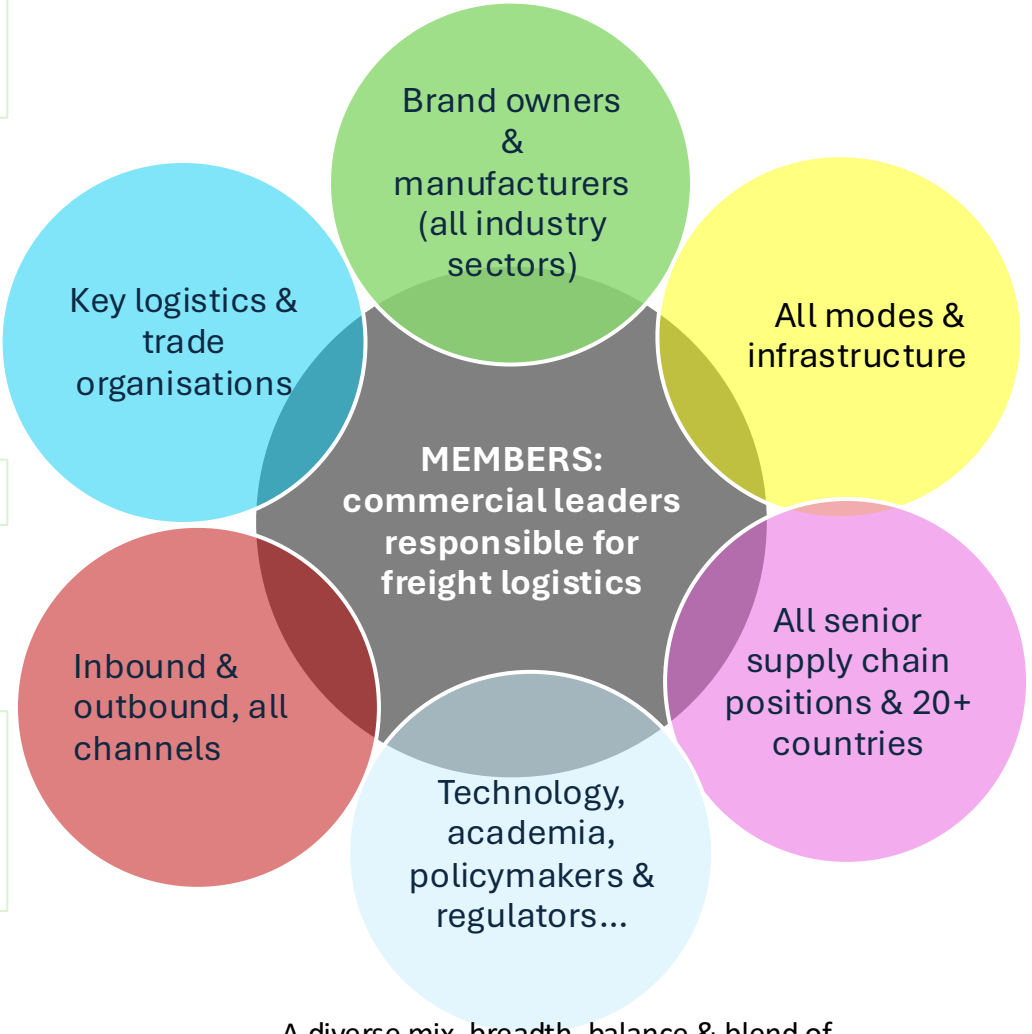
“These are people I could never meet & I meet every person in the room”

“avoid the ‘narrow’ trap & the echo chamber”

“we can only find solutions for these critical macro problems that are emerging at full speed together: *we must leave our company silos & work together*”

“market intelligence”

“Polarisation thrives when leaders immerse themselves in like-minded circles”



A diverse mix, breadth, balance & blend of Current Industry Leaders 20+ countries